



UNIVERSITY OF JYVÄSKYLÄ

December 16th 2020

## CERTIFICATE

PhD Olena Shershniova, Dean of the Faculty of Political and Information Management of National University of Ostroh Academy (Seminarska st. 2, Ostroh, Rivne Region, 35800) has completed the training on "Gaming Hybrid conflict" (8 hours) within the EU Erasmus+ project "Academic Response to Hybrid Threats - WARN" (Contract #610133-EPP-1-2019-1-FI-EPPKA2-CBHE-JP) funded by European Commission, and coordinated University of Jyväskylä, Finland.

The training, organized on 16.12.2020 by experts of Defense, Safety and Security division of TNO, The Netherlands, covered the following topics:

- General definitions of hybrid warfare and hybrid conflict games;
- different kinds of hybrid conflict games (a Matrix game and a Dilemma game);
- their design and how these types of games facilitate enhancing awareness (Dilemma Gaming);
- supporting the generation of Courses of Action and the analysis of the potential effects of those CoAs in an adversarial environment (Matrix Gaming).

During the training, Ms. Olena Shershniova demonstrated her experience, awareness in the training topics and commitment to the project tasks.

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